

APPENDIX C

Programme	Savings Description	B/f	In Year	TOTAL	Delivered	Deferred	At Risk	Comments
Adults	Charging Policy Full Year Effect	300		300	300		-	Policy enacted last year & service is underspending
Adults	Charging - Disability Related Expenditure	150		150		150	-	This second change to charging policy deferred to 21/22: no further target to be implemented but impact tracked on delivery of charging policy.
Adults	Further income improvements	153		153	153		-	Processes in place & service is underspending
Childrens	Balance on prior year savings	605		605			605	
Childrens	Various Commissioning and Efficiency improvements		1,461	1,461	1,407		54	Evidence of impact from range of management actions contributing to overall target
Community Solutions	Staffing savings	400		400		400	-	b/f shortfall on restructure. Covered in 20/21 from one off but needs permanent resolution in 21/22
Community Solutions	Intervention savings - TA/Homelessness		500	500	500		-	budget monitoring suggests this has been achieved
Community Solutions	Support - changes to CCs + other efficiencies		130	130	130		-	budget monitoring suggests these or substitute savings have been made
Community Solutions	Universal - JSH		90	90			90	not made but monitoring suggests alternatives found
Community Solutions	Adult College/Emp and Skills		250	250	107		143	Income from RippleRd site part year achieved
Core	Elevate Exit		855	855	563	1,043	- 751	Taken from budgets - mostly gainshare. However may be contributing to overspends in some areas
Core	Procurements - Oracle		589	589	589		-	achieved previously and budget now taken
Core	Procurements - Print and Post		190	190	197	127	- 134	taken from budgets - appears to have been mostly achieved
Core	Management and Admin savings		729	729	377	56	296	taken from business/admin budgets
Core	Income Targets		618	618	115		503	largely not achieved - debt project to substitute
Core	Debt		574	574		614	- 40	not achieved in year - expected next year
Core	Council tax support		726	726		600	126	previously achieved but reversed by Covid - expected to recover or be achieved by debt project
Customer	b/f channel shift savings not made	611		611	17		594	application decommissioning, balance proposed for write off
Customer	further staffing reductions to be made		310	310			310	proposed for write off
Disabilities	b/f - to be made by income improvements	483		483		483	-	RPS suggests will be achieved next year (CHC + charging)
Disabilities	growth used to write this off		250	250	250		-	
Heritage	increased income		25	25		25	-	income shortfalls this year - work may be needed post Covid to rebuild income base
Leisure	increased concession fee		91	91		91	-	shortfall clearly linked to covid. Revised agreement with Provider in place
Parks	Central Park Mounds - one off landscape	300	300	600		600	-	planning delays. Income expected next year
Public Realm	further income for cemeteries	138	164	302	260	42	-	savings target reduced by reprofiling interest charge
Public Realm	routes and rounds - staffing reduction	439		439			439	saving proposed for write off in 21/22
My Place	Street Lighting - energy costs reduction	89		89	68		21	balance of saving proposed for write off co 21/22
My Place	Trimming and Dimming		60	60			60	saving proposed for write off co 21/23
My Place	Lighting saving switched to staffing efficiencies		269	269			269	saving proposed for write off co 21/24
Be First	NHB and Company Returns	3,329	2,247	5,576			5,576	return awaited in 21/22
BDTP	Company Dividends		875	875			875	no profits in 20/21 - covid risks
IAS	Returns on Reside + Commercial P	192	1,392	1,584	1,395		189	small shortfall largely linked to covid issues
Total		7,189	12,695	19,884	6,428	4,231	9,225	